



Redmond Community Indicators 2009

Working to Achieve the Community's Vision



15670 NE 85th Street • PO Box 97010 • Redmond, Washington 98073-9710

MAYOR'S MESSAGE

April 2009

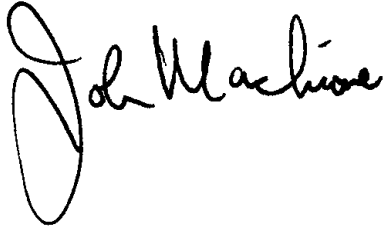
Dear Redmond Neighbors,

Welcome to the fourth edition of *Redmond Community Indicators!*

The year 2008 will certainly be remembered as economically tumultuous and uncertain. Some of the information in this report bears that out. For example, commercial vacancy rates climbed in some sectors. Still, we are fortunate in Redmond to have a strong economic base and resilient citizens. For example, the total number of businesses licensed to operate in Redmond grew for the seventh consecutive year. Also, the Parks Department recorded its highest enrollment ever in recreation activities.

Redmond continues to be a strong community. Take a look inside this report to see where Redmond is excelling, and where it can step-up to meet current and future challenges. If you want to learn more about a specific indicator, contact the listed City department or the Comprehensive Planning division at 425-556-2440.


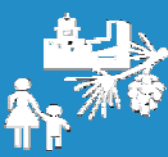






Sincerely,

A handwritten signature in black ink that reads "John Marchione". The signature is written in a cursive style with a large, looped initial "J".

Mayor John Marchione

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Goal	Summary	Trend	
Conserve		<p>Residents recycled a greater proportion of the wastestream, while per capita and per employee water consumption fell. Birders sighted nine new species in Marymoor Park, but noted decreased red-tailed hawk population, perhaps due to nesting failure. Improving in-stream water quality is among Redmond's top natural resource priorities.</p>	↔
Character		<p>Redmond Police report that motor vehicle prowls increased in 2008 while motor vehicle thefts decreased for the second consecutive year. Fire and Emergency Medical Service calls are stable, while Police calls per capita are decreasing. Net street tree count continues to increase, and 94% of Redmond High School seniors graduated in 2008.</p>	↔
Choices		<p>The fastest growing size category of single-family homes is those less than 1,500 square feet. The City added 58 affordable homes in the Downtown neighborhood during 2008. Access to transit and weekly goods and services will be measured again in 2010 and reported in 2011.</p>	↔
Centers		<p>In 2007, Overlake urban center employment increased while Downtown employment was stable. Redmond's urban centers now account for over 54,000 jobs. About 74% of funds allocated in 2008 for capital projects in urban centers was spent in 2008. Transit ridership jumped about 20% on Metro and Sound Transit routes in Redmond in 2008.</p>	↔
Commerce		<p>The second half of 2008 was particularly turbulent in the national and world economy. In Redmond, retail and office vacancy rates rose in 2008. Jobs figures for 2008 are not yet available; for 2007, Redmond added about 4,000 jobs. In 2008 the City collected \$31.7 million in sales, use, and property taxes, up 2.7% over 2007, not accounting for inflation.</p>	↔
Culture		<p>Redmond residents take advantage of a variety of cultural opportunities in Redmond and the region. In 2008, attendance at arts performances and exhibitions increased to 49,508 while attendance at Redmond's largest events - Derby Days and RedmondLights - decreased to 15,000 total. Aggregate enrollment in recreation programs increased to 152,359.</p>	↔
Connections		<p>Transit ridership increased in Redmond by 20% on Metro routes and 19% on Sound Transit routes. Average daily traffic has increased 6.8% since 1996. Vehicle collisions rose after falling in 2007. Over half the pedestrian environment in Downtown is "pedestrian supportive"; just over half of the 2022 bicycle system priorities have been constructed.</p>	↑
Community		<p>More Redmond citizens are volunteering with the Parks and Police Departments and Natural Resources Division. However, total number of hours contributed fell. In 2008 the City expanded its online permit system, leading to an increase in the percentage of permits processed using that system.</p>	↔

Why Monitor Trends?

Redmond monitors progress toward achieving community goals and implementing the Comprehensive Plan to help assess a) whether current policy is effective, and b) what actions would improve plan implementation.

Comprehensive Plan Goals for Redmond

The goals below underpin *Redmond Community Indicators*. The City Council adopted these goals as part of the 2004 Comprehensive Plan update.



Conserve agricultural lands and rural areas; protect and enhance the quality of the natural environment



Retain and enhance Redmond's distinctive *character* and high quality of life, including an abundance of parks, open space, good schools and recreational facilities



Emphasize *choices* in housing, transportation, stores and services



Centers: Support vibrant concentrations of retail, office, service, residential, and recreational activity in Downtown and Overlake



Commerce: Maintain a strong and diverse economy, and provide a business climate that retains and attracts locally owned companies as well as internationally recognized corporations



Promote a variety of community gathering places and diverse *cultural* opportunities



Provide convenient, safe and environmentally friendly transportation *connections* within Redmond, and between Redmond and other communities for people and goods



Remain a *community* of good neighbors, working together and with others in the region to implement a common vision for Redmond's future

Redmond Community Indicators is divided into two sections: indicators and implementation actions. Indicators monitor progress toward meeting the community's long-term goals. Implementation actions are activities needed to carry out the policy direction of the Comprehensive Plan.

What to Watch For in Community Indicators 2010

Budgeting by Priorities Dashboard: Mayor Marchione instituted *Budgeting by Priorities* for Redmond's 2009-2010 budget. As part of this process, the City Council endorsed 18 "dashboard" measures that give a high-level indication of how the City is doing in meeting the six priorities of the budget.

That dashboard will continue to be refined during 2009. In 2010, the City anticipates integrating Community Indicators with a refined set of dashboard measures.

And Don't Forget...

Mobility: Indicators related to mobility and that are part of the Mobility Report Card are marked with the symbol at right.



Specific Objectives: Many indicators have specific objectives so as to better assess progress. Other information that is informative but not linked to a specific target, is still included in brief and can be found in more detail online at www.redmond.gov/intheworks/Redmond2022/implbenchmark.asp.

Community Indicator Example

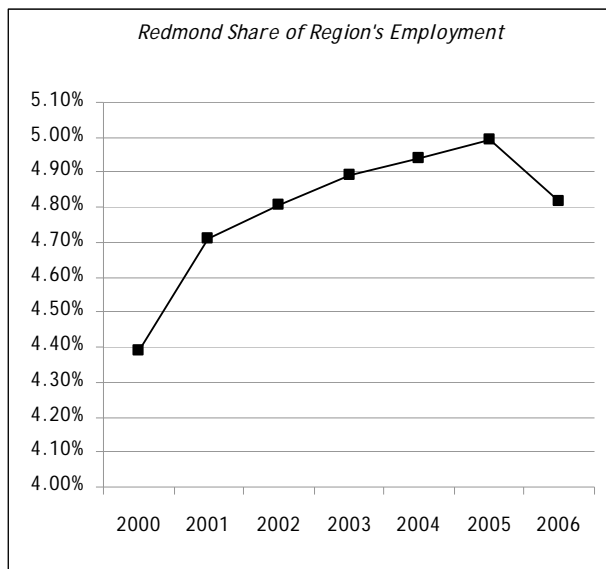
5.1: Share of Regional Employment
City role: Significant

The percentage of jobs in the four-county region (King, Pierce, Snohomish, and Kitsap) located in Redmond.

Baseline ('03): 4.30%
 Observed ('06): 4.82%
 Objective ('22): 4.68%

Trend: ↔

Redmond plans to accommodate 106,000 jobs in 2022. Given regional growth forecasts...



Implementation Action Example

Indicator title, preceded by number. Indicators are organized by goal.

Describes City's role in affecting indicator behavior. Ranges from direct role to no role.

Explains exactly what was measured.

Left box shows progress compared to baseline year. Baseline year varies depending on information availability. Observed year shows current (or most recent) observation. Objective year shows target value for indicators, in other words, the eventual goal. Right box shows recent trend in data, if any.

A short paragraph describes the indicator and how the information is relevant.

Many indicators include a visual representation of change over time. This allows the reader to get a sense for how the indicator is behaving in the long term.

Implementation Action	Status	Short-term 2006-07	Medium-term 2008-10	Long-term (5-10 yrs.) 2011-15	Related Comprehensive Plan Policy	Related Indicator
Conserve						
Complete development of the implementation elements for the wellhead protection program	Most implemented, underway, or complete. Several in development.	X	X		NE-33, LU-52	Stream Water Quality


↑
Action title

↑
Brief description of implementation status of the action: ranges from "complete" to "unscheduled"


↑
Indicates when action is anticipated to be complete. An "X" in the box means work is anticipated to be done during that time frame.

↑
Refers to a specific Comprehensive Plan policy

↑
Refers to an indicator in *Redmond Community Indicators*



Conserve agricultural lands and rural areas; protect and enhance the quality of the natural environment.



No apparent overall positive or negative trend.



Idylwood Creek in Redmond's Viewpoint neighborhood.

The proportion of the wastestream that was recycled increased slightly for residential customers in 2008 and was stable for commercial customers. Per capita and per employee water consumption fell slightly during the 2006-08 period compared to the 2005-07 period.

Regarding wildlife, Michael Hobbs reports that sightings of fish-eating birds declined a bit in 2008, while the American bittern was sighted for the first time in four years. Bald eagle numbers remain high, but red-tailed hawks may have suffered nesting failure, perhaps due to a cold spring in 2008. Anna's hummingbird, first sighted in 2004, is now firmly established in Redmond. Overall, birders spotted nine new species in and around Marymoor Park in 2008.

In Redmond's streams, the state Department of Fish and Wildlife reported a down year for juvenile Chinook and coho, while adult Chinook in Bear Creek posted higher numbers.

Activity in Redmond's Transfer of Development Rights increased in 2008. The voluntary program conserves environmentally and historically important land and directs urban development to those parts of Redmond that are best able to accommodate it.

GO figure

Numbers at your fingertips

How Much/Many?	Of What?	Trend
0	Square miles added to Urban Growth Area in vicinity of Redmond	↔
289.9	Transferable development rights transacted	↑
78	Spawning Chinook salmon in Bear Creek	↔
5,983,651	Juvenile Sockeye salmon in Bear Creek (2007)	↑
16,529	Juvenile Chinook salmon in Bear Creek (2007)	↔
25,143	Juvenile Coho salmon in Bear Creek (2007)	↔
459	Hawks and falcons sightings per week at Marymoor Park	↔
195	Great blue herons sightings per week at Marymoor Park	↓

Data for 2008 unless otherwise noted. Log on to www.redmond.gov/intheworks/redmond2022/implbenchmark.asp for more information about the above figure.

1.1: Stream Water Quality

City role: Indirect

Percentage of core stream sampling locations with water quality index greater than 40 ("marginal" or "low" concern).

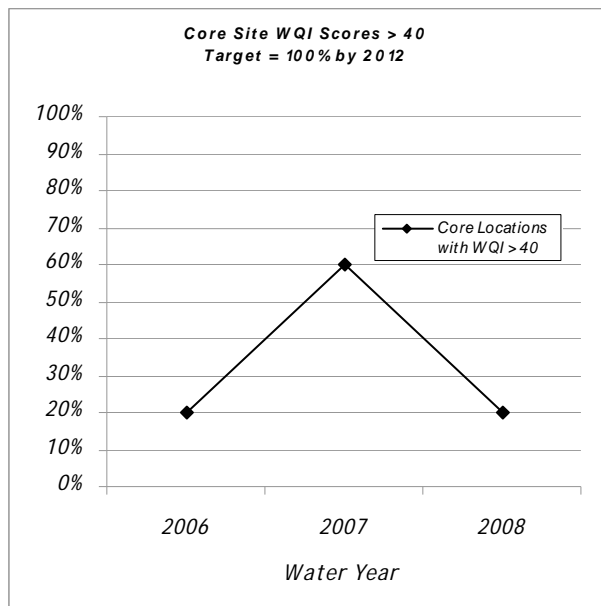
Baseline ('05): 0%*
 Observed ('08): 20%
 Objective ('12): 100%

Trend: ↔

*one of five core locations not sampled in 2005

The Washington State Department of Ecology developed a Water Quality Index (WQI) that ranges between zero and 100. Scores above 80 indicate a stream of "lowest concern". Between 40 and 80 are streams of "marginal concern". Less than 40 are streams of "highest concern". Eight dimensions of stream health are measured: water temperature, dissolved oxygen, pH, fecal coliform bacteria, total nitrogen, total phosphorous, total suspended solids, and turbidity. The City's goal is to eliminate scores below 40 for core sampling locations by 2012.

Note that a water year is calculated from October-September, so water year 2008 began October 2007 and ended September 2008. During 2008 the City will be working to improve water quality sampling methodology. The results will be incorporated into next year's report.



Source: City of Redmond Natural Resources; updated January 2009

1.2: Water Consumption

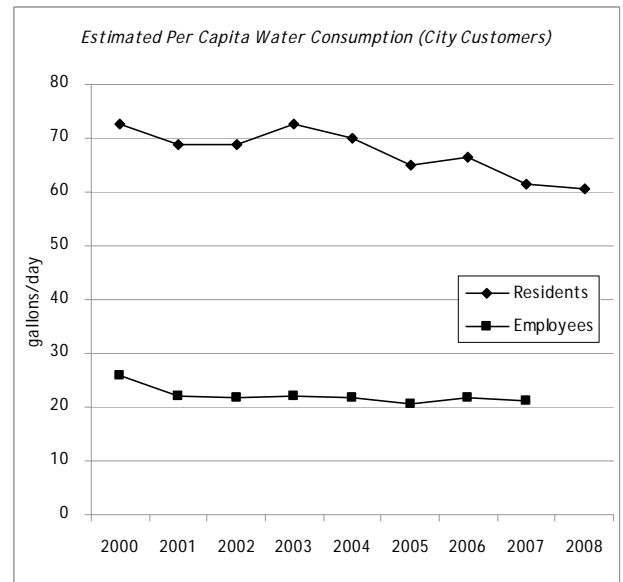
City role: Significant

Millions of cubic feet per year; "year" is second year in three-year period (e.g., 2005 is average of 2004-06)

Baseline ('01): 286
 Observed ('07): 291
 Objective ('12): 286

Trend: ↓

Water usage fluctuates each year depending on weather, price, and business and residential growth. Since 2001, the three-year rolling average of annual water consumption by City customers (not customers in the Novelty Hill Urban Planned Developments) has ranged from 286.3 million to 299.6 million cubic feet (that is, 2.14 to 2.24 billion gallons). Redmond's goal is to reduce water consumption by 1.6% between 2007 and 2012.



Sources: Utility Billing for consumption figures; Washington State Office of Financial Management for estimated residential populations; Puget Sound Regional Council for estimated employment

Note: one cubic foot equals 7.48 gallons; Redmond bills customers in 100-cubic-foot - that is, 748-gallon, increments.

Updated February 2009

1.3: Waste & Recycling

City role: Significant

Three measures: single-family: lbs/customer/week; multi-family & non-residential: recycling rate.

Single-Family

Baseline ('06): 66 lbs
Observed ('08): 60 lbs
Objective ('12): 50 lbs

Trend: ↓

Of the 60 pounds of waste per week per single-family residential customer in 2006, about 39 pounds, or 65%, were recycled. "Wastestream" for single-family households includes all curbside waste and recyclable materials and 70% of recycling event materials. The City's goal is to reduce single-family waste to 50 pounds per week per single-family customer by 2012.

Multi-Family

Baseline ('04): 11%
Observed ('08): 15%
Objective ('12): 25%

Trend: ↔

Households residing in multi-family structures represent a great opportunity for increased recycling in Redmond. The gap between single-family and multi-family recycling proportions remains large (15% vs. 65%). The City's goal is to more than double the recycling rate of multi-family households between 2006 and 2012.

Non-Residential

Baseline ('04): 40%
Observed ('08): 40%
Objective ('12): 50%

Trend: ↔

Non-residential customers accounted for about 27,000 tons of waste and 18,000 tons of recycled materials in 2008. The City's goal is to increase the amount of the commercial wastestream that is recycled to 50%.

Source: Public Works Department
Updated March 2009

1.4: Achieved vs. Allowed Residential Density

City role: Significant

Ratio of the average achieved density to the average allowed density, for single- and multi-family zones. Uses three-year rolling averages. Updated every five years.

Single Family Zones

Baseline ('96): 0.75
Observed ('05): 0.92
Objective: 1.00

Trend: ↔

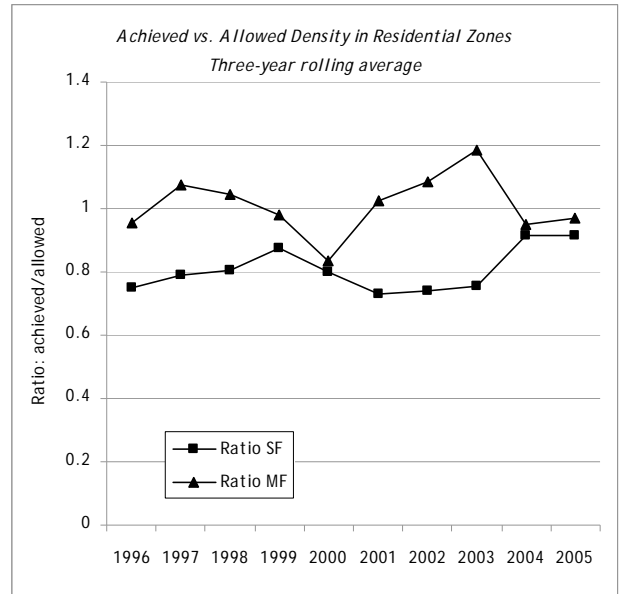
Multi Family Zones

Baseline ('96): 0.96
Observed ('05): 0.97
Objective: 1.00

Trend: ↔

Achieving zoned density is one way Redmond implements the Growth Management Act, one of the goals of which is to preserve rural and resource lands outside of urban areas.

Another key outcome of achieving zoned density is providing opportunities for people to live close to urban area job centers, of which Redmond is one.



Note: projects receiving the senior housing bonus excluded from calculation.

Source: City of Redmond Planning Department

Updated January 2006

1.5: Environmentally Sensitive Urban Development

City role: Direct

Projects built according to City sustainable development standards or LEED standards.

Baseline ('04):	3
Observed ('08):	5
Objective:	--

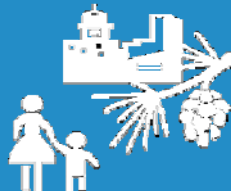
Trend: ↔

LEED buildings and developments are evaluated for certification in a number of categories including: sustainable site development, water savings, energy efficiency, materials selection, and indoor environmental quality.

To qualify for LEED certification, a development must earn a certain number of credits, each linked to a green building practice.

No buildings were LEED certified in Redmond during 2008, though at least seven are undergoing LEED certification at this time.

Updated January 2009



Retain and enhance Redmond's distinctive character and high quality of life, including an abundance of parks, open space, good schools and recreational facilities

↔ No apparent overall positive or negative trend.



McGruff near the Police Department substation at Redmond Town Center

Redmond's "distinctive character and high quality of life," which these indicators endeavor to measure, is constituted by great parks and trails, responsive emergency services, excellent schools, an aesthetically pleasing environment, and other factors.

In the realm of public safety, Redmond Police cleared 24% of crimes like larceny, burglary, and violent crimes. While the incidence of motor vehicle prowls has risen, motor vehicle thefts have fallen over the last few years. Fire and emergency medical response times from Downtown's Station 11 averaged 6 minutes, 32 seconds. Fire and EMS calls for service are stable, while Police calls per capita continue to decrease.

As the figures at right show, the number of street trees is growing, providing a greener urban environment. Redmond High School continues to graduate a very high proportion of its students: 94% in 2008.

GO figure

Numbers at your fingertips

How Much/Many?	Of What?	Trend
1,317	Park and open space acreage (2007)	↑
35	Trail miles (2007)	↔
7,187	Street trees	↑
1, 5	Fires spreading beyond room of origin (sprinkled, non-sprinkled respectively)	↔
14	Fire investigation reports where damage exceeds \$10,000	↔
50%	Occupancies inspected for fire safety	↔
16.5	Fire calls for service per 1,000 population	↔
37.3	EMS calls for service per 1,000 population	↔
466	Police calls for service per 1,000 population	↓
53	Violent crimes	↔
163	Residential and commercial burglaries	↔
80	Motor vehicle thefts, including attempts	↓
672	Motor vehicle prowls, including attempts	↑
167	Cases of identity theft	↓
94%	Redmond High School graduation rate	↔

Data for 2008 unless otherwise noted. Log on to www.redmond.gov/intheworks/redmond2022/implbenchmark.asp for more information about the above figures.

2.1: Access to Parks

City role: Significant

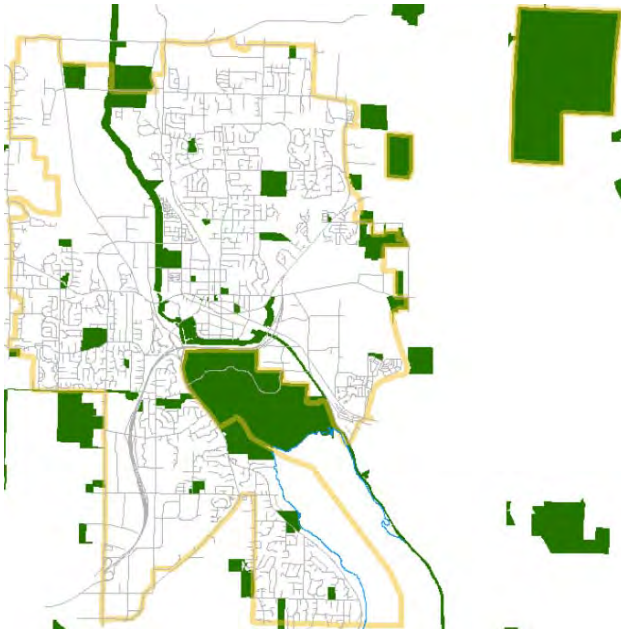
Percentage of dwelling units located within ½ mile of outdoor recreation areas (including parks, school playgrounds, and trails).
Reported every five years.

Baseline ('05): 100%
Observed ('05): 100%
Objective: 100%

Trend: n/a

Over 99% of Redmond dwellings are within ½ mile (as the crow flies) of a park or trail. Over 93% are within ½ mile of a park, while about 6% are within ½ mile of a trail, but not a park. Those places are generally in southern Overlake and the northwestern portion of North Redmond, areas that are now accommodating or are expected to accommodate significant residential development.

Redmond Area Parks (City and non-City owned)



Source: City of Redmond Planning Department

Updated January 2006

2.2: Crime Clearance Rate

City role: Significant

Proportion of crimes where investigation results in arrest and charging of a suspect.

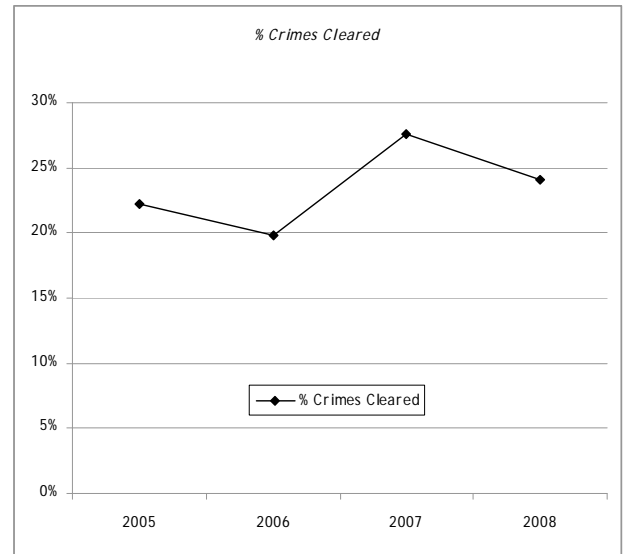
Baseline ('05): 22%
Observed ('08): 24%
Objective: --

Trend: ↔

The “clearance rate” is the proportion of crimes where investigation results in the arrest of suspects and their charging with the crime. The clearance rate is different than the prosecution or conviction rate, since prosecutors may decide not to prosecute a case, irrespective of the evidence gathered.

Additionally, a crime may be cleared without the arrest of any suspect if a suspect (or suspects) has been identified, but external circumstances, such as a suspect’s death, prevent arrest and charging.

In 2008 Redmond Police reported clearing 24% of the crimes listed below.



Source: City of Redmond Police Department

Note: Crimes tracked are homicide, rape, robbery, assault, burglary, and larceny. Motor vehicle thefts included in 2008 figures.

Updated February 2009

2.3: Fire & Emergency Medical Response Times

City role: Significant

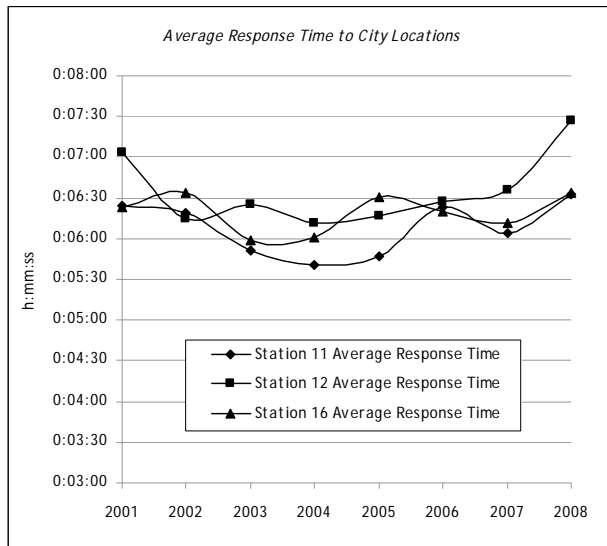
Percentage of fire and life support response times less than 5 ½ minutes (from city stations to city locations).

Baseline ('01): 40%
 Observed ('08): 42%
 Objective: 80%

Trend: ↔

The proportion of emergencies responded to in less than 5 minutes 30 seconds rose slightly in 2008 to 42%. Redmond's adopted standard is to respond to 80% of emergencies in less than 5 minutes 30 seconds.

Average response times in 2008 were 6 minutes 32 seconds for Station 11, 7 minutes 27 seconds for Station 12, and 6 minutes 33 seconds for Station 16.



Source: City of Redmond Fire Department

Updated February 2009



Emphasize choices in housing, transportation, stores and services.



No apparent overall positive or negative trend.



A smaller and larger home side-by-side in the Northeast Rose Hill area.

The Redmond community values *choices*. Having choices in housing allows residents the opportunity to live in Redmond for a lifetime. Having transportation choices means being able to choose to drive, walk, use transit, or use another mode. Having choices in stores and services means being able to find daily, weekly, and occasional consumer needs within a short distance of home.

In housing, the fastest growing category of new single-family housing is homes less than 1,500 square feet in size. At the same time, the most frequently-built category was again 3,000-3,499 square feet; 36% of new single-family homes were built in that range. Through 2022, Redmond has enough land to accommodate the projected housing need. The same is true of land for employment.

In transportation, about 70% of Redmond's dwellings were located (in 2005) within one-quarter mile of a transit stop. This will be reevaluated in 2010, as indicators like these tend to change slowly.

About two-thirds of Redmond households enjoy easy access to weekly goods and services - another indicator that will be updated in 2010.

GO figure

Numbers at your fingertips

How Much/Many?	Of What?	Trend
0.59	Residents per employee (2007)	↔
2	Innovative and senior housing units permitted	↔
58	Affordable dwellings permitted	↑
\$300,000	Contribution to Housing Trust Fund	↔
0	Small home demolitions	↔
2,656	Small and medium-sized licensed businesses (2007)	↑

Data for 2008 unless otherwise noted. Log on to www.redmond.gov/intheworks/redmond2022/implbenchmark.asp for more information about the above figures

3.1: Housing Permits Issued by Unit Size

City role: Indirect

Percentage of single-family dwellings permitted that are less than 2,500 square feet.

Baseline ('05): 27%
Observed ('08): 32%
Objective: --

Trend: ↑

The median new single-family home in Redmond measured 3,045 square feet in 2008, almost exactly the same as in 2007. The Redmond community values variety in home type and size. The City undertakes initiatives consistent with that goal, such as allowing cottage homes and attached single-family homes through the neighborhood planning process.

The "mode" category (the size category with the most homes) for each year since 2005 has been 3,000-3,499 square feet. Again in 2008 the category showing the greatest change was the under 1,500 square feet category. There were no homes built of that size in 2006; nine were built in 2007; and 22 were built in 2008, which itself was a slower year for single-family home construction in Redmond.



Source: City of Redmond Planning Department

Updated January 2009

3.2: Land Capacity vs. Growth Planning Targets

City role: Direct

Surplus or deficit of land capacity to accommodate planned residential and employment growth through 2022. Updated every five years.

Dwellings

Baseline ('05): 804
Observed ('05): 804
Objective ('22): >0

Trend: n/a

Land capacity analysis indicates that there is sufficient land capacity in Redmond to accommodate 804 more than the planned total of 30,387 residential dwellings by 2022.

Employment

Baseline ('05): 1,176
Observed ('05): 1,176
Objective ('22): >0

Trend: n/a

Land capacity analysis indicates that Redmond has sufficient land capacity to accommodate 1,176 more jobs than the planned total of 106,000 jobs by 2022.

Source: City of Redmond Planning Department

Updated January 2008

3.3: Access to Convenience Goods & Services

City role: Significant

Percentage of dwelling units located within ½ mile of retail and service stores that serve daily or weekly needs. Updated every five years.

Baseline ('05):	63%
Observed ('05):	63%
Objective:	75%

Trend: n/a

In 2005, about 63% of Redmond's 22,204 dwellings were located within ½ mile (as the crow flies) of convenience goods and services.

Convenience goods and services are a collection of different types of businesses. This data includes grocery stores, dry cleaners, retail dairies such as Theno's, and Willows Run golf course.

Source: Planning Department

Updated January 2006

3.4: Access to Transit

City role: Significant

Percentage of dwelling units located within ¼ mile of a transit stop. Updated every five years.


Baseline ('05):	70%
Observed ('05):	70%
Objective:	90%

Trend: n/a

About 70% of Redmond dwellings are served by Metro or Sound Transit. North Redmond, a neighborhood currently undergoing significant residential development, is relatively underserved compared to the rest of the City.

Source: Planning Department

Updated January 2006



Centers: support vibrant concentrations of retail, office, service, residential, and recreational activity in Downtown and Overlake

↔ No apparent overall positive or negative trend.



A sign marks the RiverWalk trail in Downtown Redmond.

The success of Redmond’s Downtown and Overlake urban centers depends on factors including business success, attractive residential living, a transportation system that moves people to where they want to go, and an abundance of recreational opportunities.

An “urban center” is simply a defined geographic area within a jurisdiction that is the focus of urban development. Redmond’s urban centers are Downtown and Overlake.

In 2007 - the most recent year for which data is available - Overlake employment continued an upward trend, while Downtown employment neither increased or decreased significantly. Overall urban center employment has grown each year since 2000, from 37,428 to 54,103 in 2007.

Redmond’s urban centers are growing about as fast as expected. On the public side, about three-quarters of the funds allocated to capital projects in 2008 in Redmond’s urban centers were spent.

Public transit service to and from Redmond’s urban centers was provided at similar levels in 2008 as 2007. Service frequency increased on the popular 545 route early in 2009.

GO figure

Numbers at your fingertips

How Much/Many?	Of What?	Trend
9,966	Estimated jobs in Downtown Redmond (2007)	↔
44,137	Estimated jobs in Overlake Urban Center (2007)	↑

Data for 2008 unless otherwise noted. Log on to www.redmond.gov/intheworks/redmond2022/implbenchmark.asp for more information about the above figures

4.1: Proportion of City's Growth Located in Centers

City role: Significant

Ratio of proportion of dwellings and commercial floor area permitted in centers to amount expected given growth allocation forecasts.

Residential

Baseline ('05): 1.0
Observed ('08): 1.1
Objective: 1.0

Trend: ↔

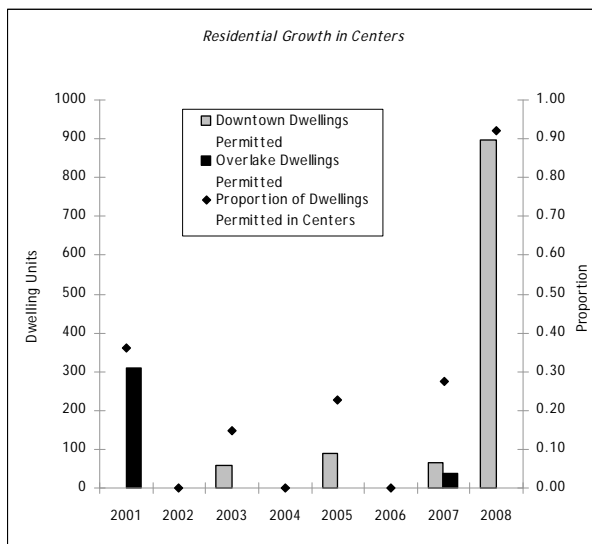
In 2008 Redmond permitted 896 homes in the Downtown urban center and none in the Overlake urban center. Fewer than 100 homes were permitted in the rest of Redmond during the year. The City expects to accommodate about 3,000 new homes in the Downtown and Overlake urban centers between now and 2022.

Commercial

Baseline ('05): 1.0
Observed ('08): 1.0
Objective: 1.0

Trend: ↔

During 2008, Redmond issued permits for about 1.3 million square feet of new commercial space, of which about 900,000 square feet are in the Downtown and Overlake urban centers. Both residential and commercial permitting activity may slow in 2009 due to the overall downturn in the economy.



Source: Planning Department; updated February 2009

4.2: CIP Completion in Centers

City role: Direct

Ratio of dollars expended on CIP projects in Centers to expected costs per adopted budget documents.

Baseline ('07): 0.67
Observed ('08): 0.74
Objective: 1

Trend: n/a

This indicator measures how much of what was budgeted for capital projects in Redmond's centers was spent.

The City expects to accommodate a significant portion of its residential and commercial growth in the Downtown and Overlake urban centers. In order to successfully achieve this, the City must serve existing and future needs in this area by providing adequate infrastructure. For example, the City plans to update its sanitary sewer and stormwater infrastructure in the Downtown over the next few years.

In 2008, about three-quarters of the capital budget for projects in the Downtown and Overlake urban centers was spent that same year.

Source: Public Works Department

Updated February 2009

4.3 Downtown Transit

City role: Indirect

Number of travel time and service frequency targets met for regional transit connections to/from Downtown

Travel Time Targets Met

Baseline ('03): 2	Trend: ↔
Observed ('08): 2	
Objective ('22): 4	

Service Frequency Targets Met

Baseline ('03): 1	Trend: ↔
Observed ('08): 1	
Objective ('22): 4	

Transit from Downtown to:				
	Downtown Seattle	Bellevue Transit Center	University District (Seattle)	Downtown Kirkland
Travel Time (fastest)	35	25	<i>25+</i>	<i>15</i>
Service Frequency (best)	10	30	10	<i>30</i>
Route #	545	232	545*	248

*With one transfer or ½-mile walk

Achieved targets are bolded and italicized.

Bus service from Downtown Redmond to key regional centers remained about the same during 2008. In early 2009, Sound Transit increased midday service frequency on the popular 545 route between Downtown Seattle and Redmond. The 268 route also changed to no longer operate on 185th Ave NE between NE Redmond Way and NE 65th St in Redmond. Instead, it will operate both directions on 188th Ave NE and NE 65th St.

Source: Metro Transit

Updated March 2009

4.4 Overlake Transit

City role: Indirect

Number of travel time and service frequency targets met for regional transit connections to/from the Overlake Transit Center.

Travel Time Targets Met

Baseline ('03): 1	Trend: ↔
Observed ('08): 3	
Objective ('22): 4	

Service Frequency Targets Met

Baseline ('03): 2	Trend: ↔
Observed ('08): 2	
Objective ('22): 4	

Transit from Overlake to:				
	Downtown Seattle	Bellevue Transit Center	University District (Seattle)	Downtown Kirkland
Travel Time (fastest)	25	15	<i>15+</i>	25
Service Frequency (best)	10	30	10	<i>30</i>
Route #	545	232	545*	245

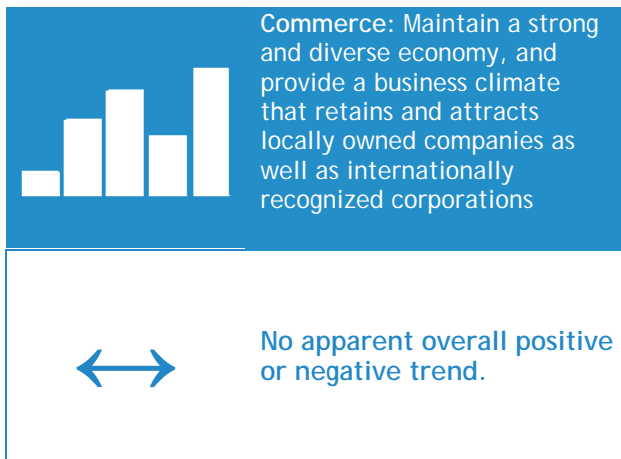
*With one transfer or ½-mile walk

Achieved targets are bolded and italicized.

Bus service from the Overlake Transit Center to key regional centers remained largely unchanged in 2008. As noted at left, Sound Transit increased midday service on the 545 to/from Downtown Seattle.

Source: Metro Transit

Updated March 2009



Corner shopping center in the Grass Lawn neighborhood.

The turbulent economic climate during 2008 is reflected somewhat in the figures tracked in *Redmond Community Indicators*. For example, Eastside retail and Redmond office vacancy rates rose compared to 2007. Jobs figures for 2008 are not yet available. In 2007, the Puget Sound Regional Council estimates that there were 85,775 jobs in Redmond - an increase of about 4,000 jobs over 2006.

Local sales/use and real/personal property taxes totaled \$31.7 million in 2008, up 2.7% over 2007, not accounting for inflation. Sales and use tax receipts fell in inflation-adjusted terms, while property tax receipts edged slightly higher in inflation-adjusted terms.

GO figure

Numbers at your fingertips

How Much/Many?	Of What?	Trend
931	New businesses licensed	↔
\$31.7 million	Sales and property tax receipts	↔
4.3%	Eastside retail vacancy rates	↑
12.6%	Redmond office vacancy rates	↑
18.8%	Eastside flex/tech vacancy rates	↔
5.9%	Eastside warehouse vacancy rates	↔
\$68,332	Projected King County median income (nominal)	↑
5.1%	LWSD students living in poverty (2007)	↔

Data for 2008 unless otherwise noted. Log on to www.redmond.gov/intheworks/redmond2022/implbenchmark.asp for more information about the above figures

5.1 Share of Regional Employment

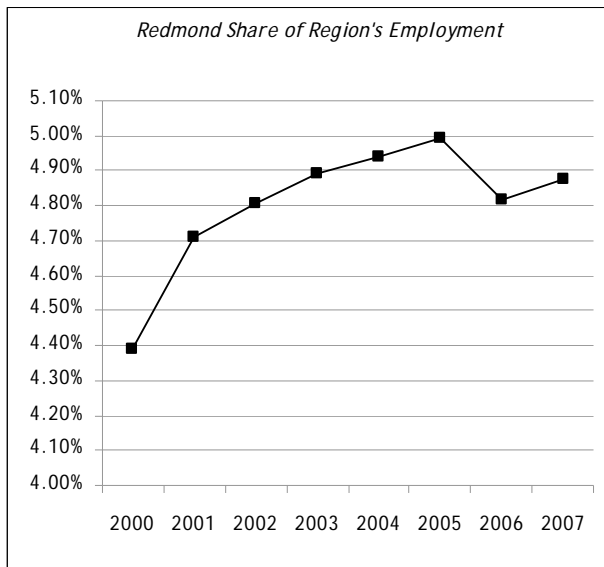
City role: Significant

The percentage of jobs in the four-county region (King, Pierce, Snohomish, and Kitsap) located in Redmond.

Baseline ('03): 4.30%
Observed ('07): 4.88%
Objective ('22): 4.68%

Trend: ↔

Redmond plans to accommodate 106,000 total jobs by 2022. Given regional growth forecasts, those 106,000 jobs would represent 4.68% of the four-county (King, Pierce, Snohomish, and Kitsap) regional total in 2022. In 2007, Redmond accounted for 4.88% of the estimated regional employment total of about 1.76 million jobs. In 1990 Redmond jobs accounted for 2.26% of the regional total. That figure reached a peak-to-date of 5.00% in 2005. Local and regional job figures for 2008 will be available in mid-2009.



Source: Planning Department, Washington State Office of Financial Management

Updated January 2009

5.2: Licensed Businesses

City role: Indirect

Net change in number of businesses licensed to operate in Redmond.

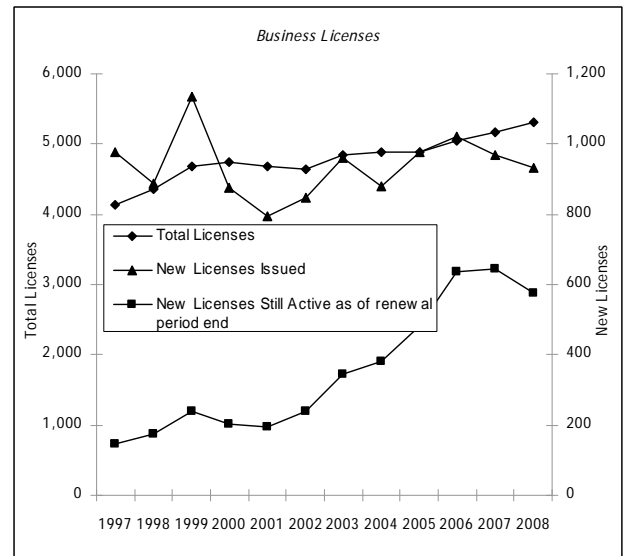
Baseline ('97): 4,145
Observed ('08): 5,310
Objective: --

Trend: ↑

In 2008 Redmond licensed 931 new businesses, of which 576 remained active as of the end of the license renewal period in 2009. Overall, 5,310 businesses are licensed to operate in Redmond.

The term "new" business includes businesses that were previously operating but were unlicensed, and those that underwent a change of ownership. The City also licenses firms that operate in Redmond but are not physically located in Redmond, such as contractors.

New business retention dipped slightly in 2008, while the total number of licensed businesses reached a new high for the seventh consecutive year.



Source: Redmond Business License Office

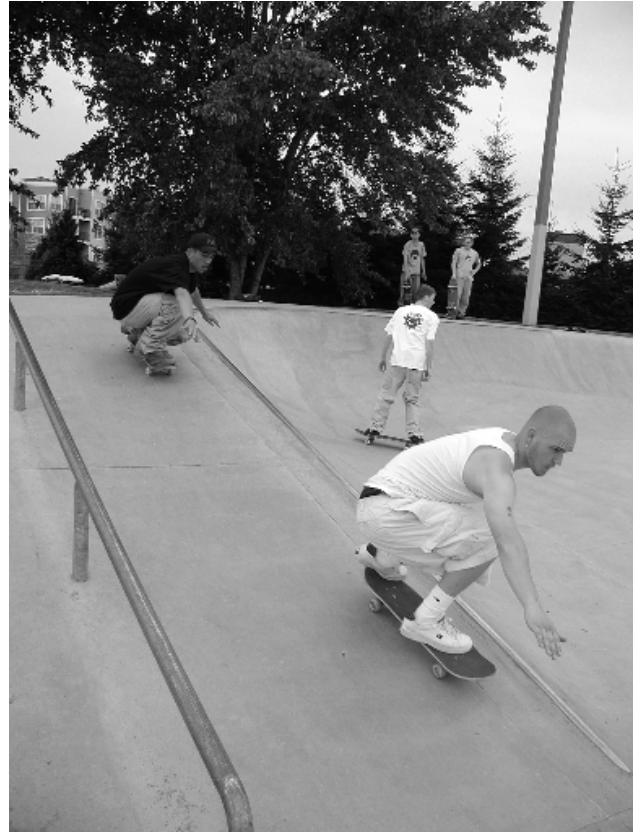
Updated February 2009



Promote a variety of community gathering places and diverse cultural opportunities



No apparent overall positive or negative trend.



The Edge Skate Park in Downtown Redmond.

Redmond celebrates its community with two large annual festivals: winter's RedmondLights and summer's Derby Days. Throughout the year people in Redmond have many opportunities to experience art through eyes, ears, and other senses. In 2008, overall enrollment in City recreational programs, not including beachfront programs, was 152,359.

GO figure

Numbers at your fingertips

How Much/Many?	Of What?	Trend
49,508	Attendees of arts performances and exhibitions	↑

Data for 2008 unless otherwise noted. Log on to www.redmond.gov/intheworks/redmond2022/implbenchmark.asp for more information about the above figures

6.1 Large Event Attendance

City role: Significant

Estimated or actual attendance at Derby Days and Redmond Lights

Baseline ('01): 7,500
Observed ('08): 15,000
Objective: --

Trend: ↔

Summer's Derby Days bicycle race is the oldest of its kind in the United States, beginning in 1939.

RedmondLights, a celebration of holiday traditions, encompasses a series of events from late November through early January.

For twelve years, the City has hosted Eggstravaganza, a traditional springtime egg hunt and pancake breakfast. In 2008 the event drew about 400 people.

Event Attendance

Year	Derby Days	RedmondLights
2001	4,000	3,500
2002	5,000	3,500
2003	5,000	4,000
2004	6,000	6,000
2005	8,000	10,000
2006	10,000	8,000-10,000
2007	10,000	8,000
2008	10,000	5,000

Source: Parks Department

Updated January 2009

6.2 Enrollment in Recreational and Cultural Programs

City role: Significant

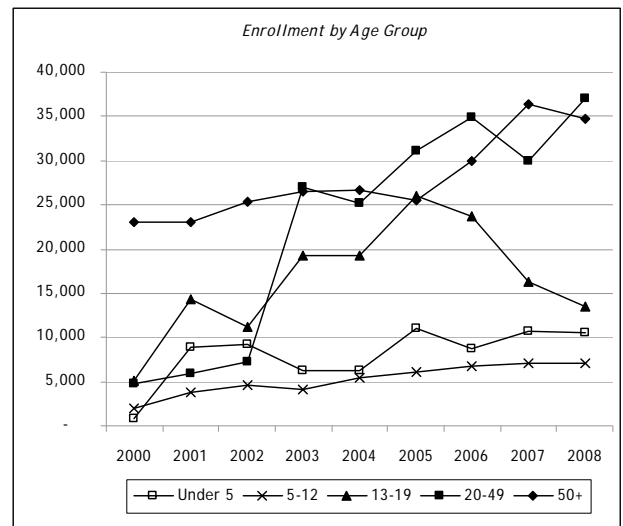
Total enrolled in City recreational and cultural programs by age group, and description of non-City recreational opportunities.

Baseline ('00): 43,692
Observed ('08): 152,359
Objective: --

Trend: ↑


Since 2000, Redmond recreation program enrollment has increased each year. City-sponsored recreation programs include sports, fitness, adaptive recreation, outdoor, preschool, teen, and senior center programs.

In 2008, the largest increase in participation was in the 20-49 age group. Programs for children are not increasing as quickly in part because the City uses facilities for camps and outdoor activities to their maximum capacity already. Adult programs are increasing in part because of additional hours added at the Senior Center, funded by the 2007 Parks Levy.



Source: Parks Department

Updated January 2009



Provide convenient, safe and environmentally friendly transportation connections within Redmond, and between Redmond and other communities, for people and goods

↑ Overall positive trend.

Transit: Ridership on Metro routes increased by 20% in 2008, the largest increase since 2003. Ridership on Sound Transit (ST) routes grew 18.8% in 2008, exceeded only by a 60% increase in 2006. Service is improving, with 13 of 15 key local routes being served at least 18 hours each weekday, up from 11 routes in 2007. In terms of travel time and service frequency, regional transit service quality remained about the same in 2008.

Traffic: Average daily traffic has increased 6.8% at selected intersections around Redmond since 1996. Traffic has decreased most in the Willows area, and has increased most in the Northeast Redmond area. Traffic at 8 of 11 screenlines in Redmond decreased from 2005-06 to 2007-08.

Safety: After decreasing in 2007, vehicle collisions and collisions involving pedestrians or bicyclists increased in 2008.

Pedestrian & Bicycle Environments: Half of Downtown’s pedestrian environment now meets “pedestrian supportive” standards, up from 45% in 2007. The percentage of the pedestrian environment meeting that standard in the Overlake Village area and in Redmond’s multi-modal corridors increased slightly in 2008. Just over half of the city’s 2022 bicycle system priorities are constructed.

Mode Split: Approximately 31% percent of commuters surveyed in the Commute Trip Reduction survey chose an alternative to driving alone to work in 2007. The next survey will be conducted in 2009.



Cyclists participate in Bike to Work Day.

GO figure

Numbers at your fingertips

How Much/Many?	Of What?	Trend
7,729	Students riding the bus to school	↓
862	Traffic collisions	↔
38	Collisions involving pedestrians or bicyclists	↔
7.6%	Traffic growth for selected intersections since 1996	↑
31%	AM commuters traveling by non-single occupancy vehicle (2007)	↑

Data for 2008 unless otherwise noted. Log on to www.redmond.gov/intheworks/redmond2022/implbenchmark.asp for more information about the above figures

7.1 Concurrency
City role: Significant
 Ratio of transportation facility supply to transportation facility demand.

Baseline:	TBD	Trend: TBD
Observed:	TBD	
Objective:	1	

The City is currently developing a plan-based concurrency system. What this means is that the City will track its implementation of transportation facilities relative to the pace of growth in Redmond.

The objective is to keep funding for transportation facilities and pace of growth in balance. Adoption is estimated for late summer or fall 2009.

Source: Public Works and Planning Departments

Updated March 2009

7.2 Completion of 2022 Transportation Facilities Plan
City role: Direct
 Percentage of dollars spent on or allocated to projects and programs in the 2022 Transportation Facilities Plan compared to total anticipated 2022 TFP project costs.

Baseline ('05):	5%	Trend: ↑
Observed ('08):	60%	
Objective ('22):	100%	

A functioning transportation system is critical to Redmond's quality of life and economic vitality. Investment in transportation in Redmond includes the obvious, such as lane paving and sidewalk extensions. It also includes unseen projects like signal synchronization and planning for the undergrounding of utilities.

The reported figure includes dollar amounts from TFP projects or programs that are complete, funded, or partially funded. This indicator helps determine the extent to which Redmond is achieving the transportation network envisioned to exist in 2022.

Note: Previous years' figures only included completed projects. Therefore, such figures are not comparable with this year's figure.

Source: Public Works Department

Updated April 2009

7.3: Metro & Sound Transit Route Ridership in Redmond

City role: Indirect

Average weekday boardings for Metro and Sound Transit service in Redmond.

Metro

Baseline ('03): 2,296
Observed ('08): 4,394
Objective ('22): 4,133

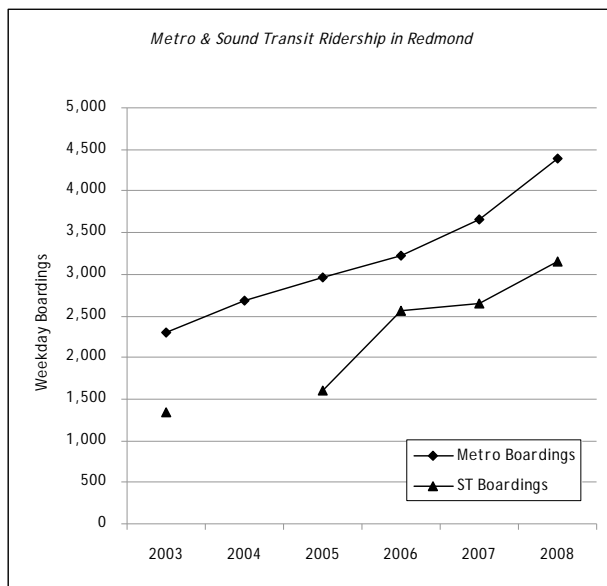
Trend: ↑

Sound Transit

Baseline ('03): 1,133
Observed ('08): 3,148
Objective ('22): 2,399

Trend: ↑

Ridership on Metro and Sound Transit in Redmond increased by 20.0% and 18.8%, respectively. Ridership has increased each year since 2003.



Source: Metro Transit

Updated March 2009

7.4: Service Hour Targets for Local Transit

City role: Indirect

Number of local service hour and connection frequency targets met.

Baseline ('04): 5
Observed ('08): 13
Objective ('22): 15

Trend: ↑

Service to and from the Overlake Park & Ride and Northeast Redmond is least developed; service between the two does not exist.

Local Destination Service Hours					
to/from:	Redmond Town Center	Northeast Redmond	Overlake Transit Center	Overlake Park & Ride	Bear Creek Park & Ride
Downtown Transit Center	18	18	19	19	18
Route #	545, 253, 248	248	230	230	545, 253
Redmond Town Center	--	18	18	18	18
Route #	--	248	545, 221	253	545, 248, 253
Northeast Redmond	--	--	18	0	0
Route #	--	--	221	--	--
Overlake Transit Center	--	--	--	19	18
Route #	--	--	--	230	545
Overlake Park & Ride	--	--	--	--	18
Route #	--	--	--	--	253

Target service hours = 18; bolded indicates target met

Sources: Metro Transit, Sound Transit

Updated March 2009

7.5: Connection Frequency Targets for Local Transit

City role: Indirect

Number of local service hour and connection frequency targets met.

Baseline ('03): 0
Observed ('08): 2
Objective ('22): 5

Trend: ↔

Service frequency to/from Redmond's major transit centers to other areas in the City was mostly unchanged from 2007 to 2008. Service from the Overlake Park & Ride to/from the Overlake Transit Center continues to be somewhat circuitous. Better service exists for those willing to walk from transit stops on 156th Avenue NE to the Overlake Park & Ride area on 152nd Avenue NE.

Local Destination Service Frequency				
to/from:	Overlake Transit Center	Overlake Park & Ride	Northeast Redmond	Redmond Town Center
Downtown Transit Center	<i>10</i>	29	30	<i>10</i>
Route #	545	253	221	545
Overlake Transit Center	NS	30-60	NS	NS
Route #	--	249	--	--

Target frequency = 15 minutes; bold and italicized indicates target met. NS = no standard.

Source: Metro Transit, Sound Transit

Updated February 2009

7.6 PM Peak Hour Vehicle Miles Traveled (VMT)

City role: Indirect

Number of vehicle miles traveled during the afternoon (PM) peak hour on Redmond arterials, based on computer modeling.

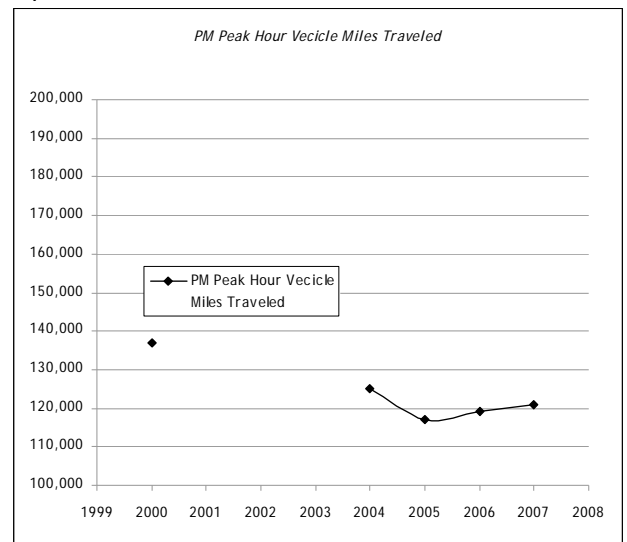
Baseline ('00): 137,000
Observed ('07): 121,000
Objective ('22): 176,000

Trend: ↑

One "vehicle mile of travel" (VMT) represents one vehicle traveling one mile within the City on the Redmond arterial street network (including state routes). This measure cannot be directly observed or counted and thus must be estimated from other data. The estimate is for an average PM peak hour. It is obtained most readily by running the most recent update of the Bellevue-Kirkland-Redmond (BKR) traffic model.

VMT is the best variable for measuring trends in the amount of vehicular traffic in Redmond. It is also utilized in estimating air pollution, congestion and other dependent variables.

Variation between the 2000 base and 2005-2007 data reflect variations in the street network included in the model. This measure was updated using the latest available model data which represents 2007 conditions.



Source: Public Works Department

Updated March 2009

7.7: Pedestrian Environment

City role: Direct

Percentage of pedestrian environment designed to "pedestrian supportive" standards along multimodal corridors, in Overlake Village, and Downtown.

Multimodal Corridors (% Supportive or Better)

Baseline ('07): 5%
Observed ('08): 6%
Objective ('22): 100%

Trend: ↑

Overlake Village (% Supportive or Better)

Baseline ('07): 9%
Observed ('08): 10%
Objective ('22): 100%

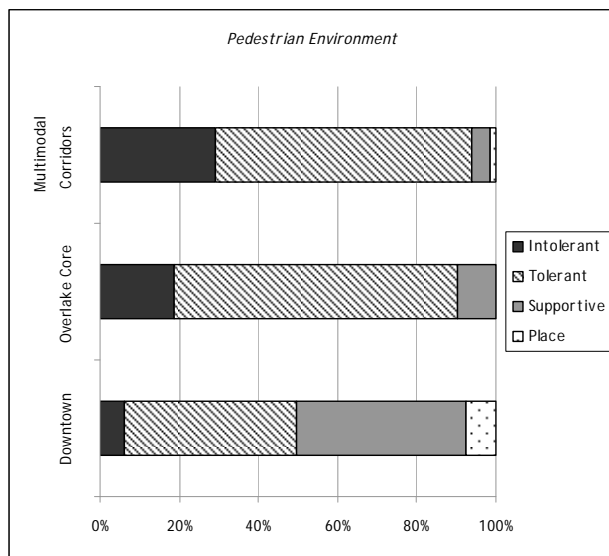
Trend: ↑

Downtown (% Supportive or Better)

Baseline ('07): 45%
Observed ('08): 50%
Objective ('22): 100%

Trend: ↑

The City has set objectives for improvements in its pedestrian environment. The highest priorities are the two urban centers- Downtown and Overlake, and commercial portions of multi-modal corridors: pedestrian environments in these areas should be 100% "supportive" or "pedestrian place" by 2022. Citywide the objective is to reach 100% "tolerant" or better pedestrian environments.



Source: Public Works Department
Updated March 2009

7.8: Bicycle Environment

City role: Direct

Percentage of 2022 Bicycle System Priorities completed by mileage.

Baseline ('07): 51%
Observed ('08): 52%
Objective ('22): 100%

Trend: ↑

Redmond's Bicycle System Plan (chapter 5B of the Transportation Master Plan) identifies primary bicycle corridors, secondary bicycle corridors, and priorities for completion by 2022. Below is a map of the 2022 priority areas - 52% of bicycle system mileage targeted to be complete by 2022 is now complete.

In 2008 the City completed bicycle facilities along 150th Ave. NE between NE 40th St. and NE 36th St., and along SR-202.



Source: Public Works Department
Updated March 2009

7.9: Status of Three-Year Priority Action Plan

City role: Direct

Status of actions scheduled to begin in 2005-07
(from Transportation Master Plan, chapter 9).

Complete:	23	68% of total
In Progress:	10	29% of total
Future:	1	3% of total


The Three-Year Priority Action Plan Status Report shows Redmond's progress toward completing transportation studies and construction projects that the City identified in its 2005 Transportation Master Plan. Each section includes different kinds of projects: ordinances, studies/plans, design projects, and construction projects. Projects in the "Design Only" section are considered complete when design is complete whereas projects under the "Construction" section are considered complete when construction is complete.

	Action	Status as of March 2009
1. ORDINANCE AND COUNCIL ACTIONS		
1.a	TMP Adoption/Update Transportation Element	Complete
1.b	Concurrency Management	Study Complete, Implementation 2009
1.c	Business Tax Extension	Complete
1.d	Impact Fee Ordinance Update	Complete
2. STUDIES AND PLANS		
2.a	Downtown HCT Corridor/Station	Complete
2.b	Impact Fee Update	Last updated in 2007
2.c	Overlake Plan	Phase I Complete, Phase II Underway
2.d	Adequate Maintenance	Update Underway
2.e	Street Design Standards	Update Underway
2.f	Targeted Safety Program	Complete
2.g	Union Hill/Novelty Hill Network	Study Underway
2.h	Local Transit Service Study	Study Underway
2.i	2006 Mobility Report Card	Complete
2.j	Freight and Goods Study	Study Underway
2.k	North South Study - Willows North	Complete
3. DESIGN ONLY		
3.a	164 th Extension Across RR Right-of-Way	Complete
3.b	Design Downtown Couplet Conversion (Downtown East-West Corridor Study)	Complete


3.c	West Lake Sammamish Parkway	<i>Preliminary Design Complete</i>
3.d	Red-Wood Road	Complete
3.e	BNSF Corridor	<i>In Progress</i>
3.f	172 nd Extension	Complete
4. CONSTRUCTION PROJECTS		
4.a	SR 520 Bikeway Connection to Sammamish River Regional Trail	Complete
4.b	156th Ave NE Sidewalk Improvements from NE 59th St to NE 61st St	Complete
4.c	Union Hill Rd Phase II from Avondale Rd to 178 th PI NE	Complete
4.d	NE 116th St Phase I	Complete
4.e	Redmond Way/NE 76 th St. Intersection Modifications	Complete
4.f	East Lake Sammamish Pkwy Intersection Improvements	Complete
4.g	NE 83rd St Improvements from 160th Ave NE to 161st Ave NE	Complete
4.h	Old Redmond Rd Improvements from 132 nd Ave. NE to 140 th Ave. NE	Complete
4.i	Redmond Intelligent Transportation System Phase I (Overlake)	Complete
4.j	Redmond Intelligent Transportation System Phase II (Redmond Way)	Complete
4.k	NE 85 th St. Re-channellization from 156 th Ave. NE to 164 th Ave. NE	Complete
4.l	164 th Ave NE Re-channelization from NE 80 th St to NE 87 th St	<u>Future</u>
4.m	Bear Creek Parkway Extension	<i>Summer '09 Complete</i>

Source: Public Works Department

Updated March 2009



Remain a community of good neighbors, working together and with others in the region to implement a common vision for Redmond's future



No apparent overall positive or negative trend.



Community members participate in an Overlake neighborhood planning event.

Redmond's strength is its citizenry, which includes not only those who live here but those who own businesses and work here. This goal measures less concrete concepts like working together and remaining good neighbors.

Two indicators that capture different parts of the goal are volunteer efforts and the City's online permit system. The number of Parks Department, Police Department, and Natural Resources division volunteers rose to 3,487, while the total number of volunteer hours fell from 36,842 to 32,497. Clearly, Redmond community members volunteer their time in a number of other capacities as well.

Redmond's online permit system is one way that city government makes an effort to better serve its customers. Making permit application a trip-free task saves at least one trip to City Hall and the trip's associated resources. In 2008, 39% of all permits were processed using the online system - a new high.

GO figure

Numbers at your fingertips

How Much/Many?	Of What?	Trend
\$8,986	Matching grants awarded through Neighborhood Matching Grant program	↔
\$10.87	Per capita dollars to human services	↑
20.5 acres	Potential annexation area annexed to Redmond	↔
6.8 million	Visits to www.redmond.gov	↑

Data for 2008 unless otherwise noted. Log on to www.redmond.gov/intheworks/redmond2022/implbenchmark.asp for more information about the above figures

8.1 Volunteer Efforts

City role: Significant

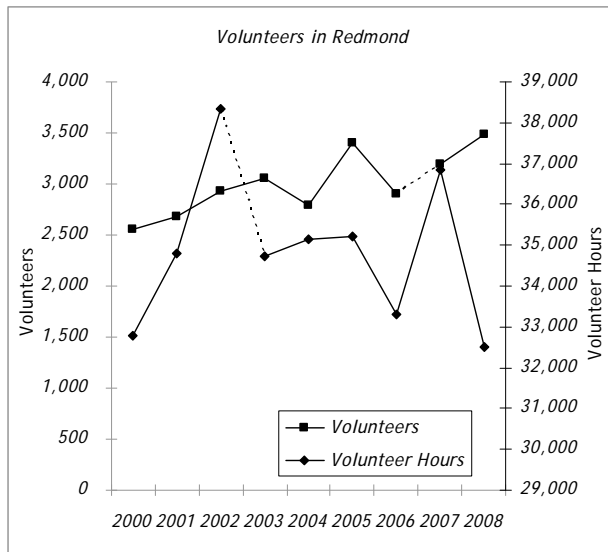
Number of volunteer hours logged as part of major City-organized volunteer efforts (e.g., Arbor Day project, Senior Center programming).

Baseline ('00): 32,768
Observed ('08): 32,497
Objective: --

Trend: ↔

Parks and Recreation Department, Police Department, and Natural Resources division volunteers together logged over 32,000 of service in 2008. Compared to 2007, the number of volunteers grew in 2008 by 9% (296 volunteers), while the number of volunteer hours contributed fell 12% (4,345 hours).

Parks and Recreation Department volunteers contribute in a variety of capacities, including indoors and outdoors, and with the young and young at heart. Natural Resources volunteers participate in a variety of habitat restoration projects. The Police Department's two chaplains are volunteers; volunteers also staff the Town Center substation, and provide disabled parking enforcement services.



Note: Natural Resources volunteer hours reported first in 2003, and volunteer count reported first in 2007.

Source: City of Redmond Parks, Public Works, and Planning Departments

Updated January 2009

8.2: Online Permits

City role: Direct

Percentage of permits issued online as a percentage of permits available to be issued online.

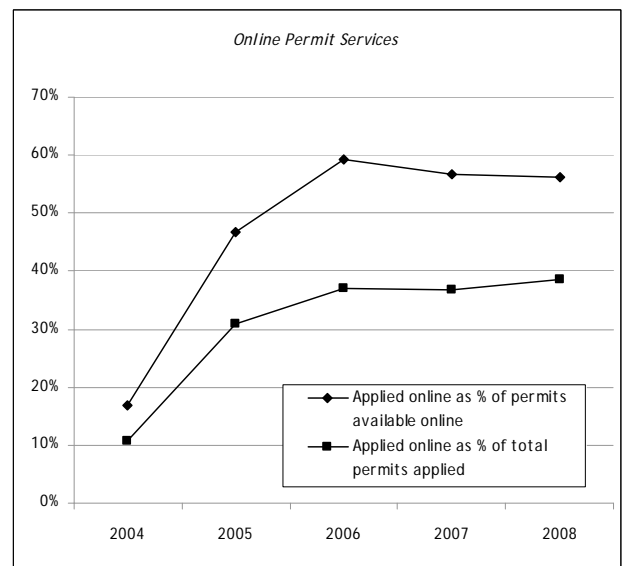
Baseline ('04): 17%
Observed ('08): 56%
Objective: --

Trend: ↔

The City expanded its online permit program in 2008 to include certain types of sign permits and fire permits. Although the City expanded the program, total online permit applications fell in 2008, in part due to worsening economic conditions. Permit applications for permits available online fell less than permit applications overall.

While total applications fell, the rate of use for the online permit service remained about the same in 2008 as 2007. A higher percentage of total permits were processed using the online system than in any previous year (39%). In all, City processed 2,546 permits online in 2008.

The online permit system saves Development Services Center customers a trip to City Hall, reducing time and monetary costs.



Source: Information Services, Planning Department

Updated March 2009

IMPLEMENTATION ACTIONS - SUMMARY

This section lists Comprehensive Plan implementation actions for ten years beginning January 1, 2006. Each action derives from an element of the Comprehensive Plan or City Council recommendation from its 2004 strategic plan. The list focuses on actions stemming from policies updated in the last major update of the Comprehensive Plan (2004). Actions are organized by goal area. Readers will be able to see what actions the City has planned or undertaken in order to make progress toward achieving Redmond's goals. Twenty-nine actions were completed in the

short-term (ending December 31, 2007), while nine more are underway. As of April 2009, 11 medium-term actions were complete, 43 were underway (including those partially complete), 3 were planned or targeted, 12 were ongoing, and 3 were not planned or targeted for the 2008-10 period. The City will assess progress on these actions at the beginning of each year. The action list will be updated as actions are completed and as new actions arise as a result of Comprehensive Plan updates.

<i>Implementation Action</i>	<i>Status</i>	<i>Short-term 2006-07</i>	<i>Medium-term 2008-10</i>	<i>Long-term (5-10 yrs.) 2011-15</i>	<i>Source</i>	<i>Indicator</i>
Conserve						
Complete Watershed Action Plans for City watersheds	Downtown substantially complete - first of six sub-basin retrofit projects built; study of Overlake area watershed underway	X	X		NE-65	Stream Water Quality
Develop and establish a shoreline implementation program	Awaiting Department of Ecology certification	X	X		NE-68	Stream Water Quality
Identify and prioritize stream daylighting opportunities throughout the City	Identified projects prioritized and added to CIP as appropriate	X	X		NE-68	Stream Water Quality
Identify locations where regional stormwater detention and treatment is feasible	Identification complete; two facilities built	X			UT-39	Stream Water Quality
Update stream and wetland maps to reflect the most current and most accurate available data	Stream map complete; wetland data not yet digitized	X	X		NE-12, Intro- duc- tion	Stream Water Quality

<i>Implementation Action</i>	<i>Status</i>	<i>Short-term 2006-07</i>	<i>Medium-term 2008-10</i>	<i>Long-term (5-10 yrs.) 2011-15</i>	<i>Source</i>	<i>Indicator</i>
Review and update as needed stormwater pond design standards to minimize adverse environmental impact while ensuring high quality aesthetic design	Updated in 2007; may be updated in 2009 to more fully incorporate low impact development.	X	X		UT-13	Stream Water Quality
Develop regulations that allow modification of street design standards when development incorporates the benefits of natural stormwater detention systems	Completed 2006: implemented in Stormwater Technical Notebook and neighborhood planning	X			UT-44	Stream Water Quality; Land Capacity vs. Growth Planning Targets
Develop a strategy for maintaining Leary Way as a "green gateway"	Completed 2006	X			DT-61	
Evaluate City practices regarding the conservation of natural resources, and update as needed	Ongoing		X		NE-2, 3, 5 UT-7	Water Consumption; Waste & Recycling; Clear Air & Water (survey)
Establish a wetland mitigation banking program	First wetland mitigation bank in Redmond under review		X		NE-60	Environmentally Sensitive Urban Development
Develop a "green infrastructure" map for collecting and organizing data on Redmond's open spaces so that the City can manage them, reviewing and updating management plans and policies as needed	Phase one underway	X	X		NE- Intro- duc- tion	Land for Open Space vs. Urban Development; Urban Center Open Space
Develop a strategy for converting appropriate City vehicles to alternative fuels	Conversion occurring as appropriate	X			NE-2, UT-69, Council	Clear Air & Water (survey)
Update TDR regulations, including removal of restriction on the percentage of development rights that can move to any one neighborhood	Completed 2007	X			LU-19	TDR Program Activity
Review regulations and building codes and update as needed, promoting build green and low impact development	Underway - Council adopted Green Building & Green Infrastructure Incentive Program in March 2009	X	X		NE- 9,10, UT-7	Environmentally Sensitive Urban Development

<i>Implementation Action</i>	<i>Status</i>	<i>Short-term 2006-07</i>	<i>Medium-term 2008-10</i>	<i>Long-term (5-10 yrs.) 2011-15</i>	<i>Source</i>	<i>Indicator</i>
Evaluate the City's current outreach efforts with the community on environmental issues, and update as needed.	Efforts continuing	X	X		NE-7 Council	Clear Air & Water (survey)
Develop a policy of City environmentally supportive practices	Completed 2005	X			NE-2,3, Council	Clear Air & Water (survey)
Implement and update wellhead protection strategies, identify groundwater threats, and implement measures to ensure groundwater protection.	Most implemented, underway, or complete. Several in development.	X	X		NE-33, LU-52	Clear Air & Water (survey)
Review City regulations related to gravel and mining operations to determine if updates are needed	To be addressed as part of MP/BP Study, Phase 2, or RCDG rewrite		X		LU-54	Clear Air & Water (survey)
Periodically update all critical area maps to include, as feasible, the City's Potential Annexation Areas and to reflect more accurate data as it becomes available	Completed as City gains information on large pieces of land		X	X	NE-12, Introduction, A-12	Clear Air & Water (survey)
Character						
Identify and build 10 new neighborhood pedestrian connections, developing sidewalks, trails and other pathways	Underway in neighborhood and park planning processes; may enter long-term	X	X		CC-23, Council	Park and Trail Inventory
As part of a comprehensive wayfinding program, identify non-road pedestrian routes, trail connections, and shoreline areas	Downtown Pedestrian System complete; trail master planning continues	X	X		PR-42,43, CC-23	Park and Trail Inventory
Set standards for Downtown streetscapes to promote aesthetic appeal and reinforce the identity of each district	Completed 2006		X		DT-31	Street Trees; Pedestrian Friendliness (survey)
Update functional plans (utilities, etc.) to carry out the Comprehensive Plan updates, including planning for 30 years of growth, especially for Redmond's centers	Underway	X	X		CF-5, DT-7, LU-45	

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Periodically meet with school district officials to ensure that Redmond retains an environment conducive to exceptional K-12 education, as well as to identify barriers to, and opportunities for, enhancing K-12 education	Meetings occur periodically				EV-11	Graduation Rates
Based on community input gathered through the neighborhood planning process, implement new features in existing or new City parks for the purpose of community-building and enhancing park amenities.	Ongoing through neighborhood and park planning processes				PR-14, NP-3	Park Amenities
Review and update development regulations related to community character as needed, including: 1) building and site design to promote safe environments and superior urban design, 2) landscape standards, 3) standards to encourage maintenance of the City's green character, and 4) sign code	To be addressed as part of RCDG rewrite		X		CC-18, 21, 22	Crime Statistics; Environmentally Sensitive Urban Development
Review development regulations and design standards for Downtown Districts and update as necessary	Completed 2006	X			DT- several poli- cies	Pedestrian Friendliness (survey)
Choices (housing, transportation, services)						
Develop a process to promote awareness of potential impacts among residents considering a home near manufacturing areas	Completed 2007	X			LU- 12,13	Land Capacity vs. Growth Planning Targets
Update zoning regulations (such as Residential, Neighborhood Commercial, Business Park, Overlake zones, and Manufacturing) as needed for consistency with Comprehensive Plan update, particularly the land use designation policies	Underway; others to be considered as part of general RCDG update	X	X		LU Several poli- cies	Land Capacity vs. Growth Planning Targets
Review and update regulations as needed to encourage redevelopment where suitable	Completed 2007 through Overlake Neighborhood Plan update	X			LU-5	Land Capacity vs. Growth Planning Targets

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Update other land use-related regulations as needed for consistency with the Comprehensive Plan updates	To be considered as part of general RCDG update	X	X		LU-general	Land Capacity vs. Growth Planning Targets
Update utility related regulations and codes as needed to be consistent with Comprehensive Plan updates	To be addressed as part of RCDG rewrite	X	X		UT	Land Capacity vs. Growth Planning Targets
Consider updates to permitted use regulations to provide more flexibility for: 1) the location of human services, such as childcare and food banks, 2) needed facilities that serve the general public, 3) accessory support uses in office and commercial developments, and 4) complementary non-residential uses in residential zones	To be considered as part of general RCDG update	X	X		LU-6, 14,15, 28	Land Capacity vs. Growth Planning Targets; Access to Convenience Goods & Services
Develop a program to help educate builders and employers about housing incentives	Underway	X	X		HO-43	Residents per Employee; Innovative and Senior Housing; Inclusionary Housing; Residential Population Growth
Develop a program to encourage development of housing in the Downtown and Overlake Centers	Completed through update of Downtown and Overlake neighborhood plans and regulations in 2006 and 2007, respectively		X		HO-17, DT-2, LU-43	Residents per Employee; Urban Center Growth; Residential Population Growth
Create a program to promote voluntary developer compliance with affordable housing goals	Affordable housing incorporated into many neighborhood plans; action to be reevaluated after all neighborhood plans are updated			X	HO-32	Innovative and Senior Housing; Inclusionary Housing Program; Residential Population Growth

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Update City code and other regulations to: <ul style="list-style-type: none"> • Allow and encourage innovative and special needs housing through: <ul style="list-style-type: none"> • An innovative housing ordinance • Neighborhood plan updates • Incentives for construction of accessory dwelling units and other forms of innovative housing • Create incentives for affordable housing, like: <ul style="list-style-type: none"> • Transfer of development rights • Funding assistance via tax credit legislation • Priority in development review process • Density bonuses and waivers 	Completed 2005; updated and extended 2008 Completed/Underway Completed 2005 Completed 2007 Underway Underway Complete/Underway	X X X X X X X			HO-29 to 37 HO-40 to 50 LU-19, 27, 29	Innovative and Senior Housing; Inclusionary Housing Program
Identify and provide incentives to retain locally-owned businesses	Completed through Overlake Neighborhood Plan	X			DT-3	Small & Medium-sized Business
Update the RCDG to allow consideration of four-story mixed-use residential villages	Completed 2006	X			DT-49	Access to Convenience Goods & Services; Urban Center Growth
Update design regulations and special site standards as needed to be consistent with Comprehensive Plan policies. Emphasis areas include residential development, neighborhood commercial, compatibility of redevelopment with its surroundings, and updates as needed to maintain appropriate transitions between employment and lower intensity uses.	Ongoing through neighborhood plans; transition overlay regulations updated; residential regulatory updates underway	X	X		LU-9, 30,38, 41, 49	Access to Convenience Goods & Services; Demolition of Small- to Moderately-sized Homes; Housing Choice (survey)

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Develop an HCT station in the vicinity of the SR 520/SR 202 interchange	Continued work with Sound Transit underway	X	X	X	DT-11, Council	Access to Transit
Finalize identification of preferred HCT station areas and corridors	Completed 2007	X			DT-11, TR-30, LU-43	Access to Transit
Together with Sound Transit, identify the preferred East Link light rail alignment through Overlake and Downtown; ensure that right-of-way is secured.	Underway		X	X	TR-29, TR-30, TR-30.1, DT-12, LU-43	Access to Transit; Urban Center Growth; CIP; Completion in Urban Centers
Develop station area plans for HCT sites, with a priority for the Downtown and Overlake	Underway through plan updates and Sound Transit EIS process		X	X	DT-12, TR-30, LU-43	Access to Transit; Urban Center Growth; CIP; Completion in Urban Centers
Identify surplus land appropriate for housing	Initial review completed 2007		X		HO-50	Land Capacity vs. Growth Planning Targets
Consider other items on the Housing Initiative list and take action to implement them	Underway	X			HO	Housing Choice (survey)
Identify regulatory barriers to housing development and amend as needed	Underway	X			HO-7, 26-28	Housing Choice (survey)
Periodically evaluate the effectiveness of the City's housing policies and regulations in meeting housing needs, and amend as needed	Some portions completed 2007; ongoing		X	X	HO-7	Housing Choice (survey)
Centers						
Complete redevelopment of the Downtown Park and Ride site into a transit-oriented development in partnership with transit agencies	Construction underway	X	X		DT-57	Urban Center Growth
Create and implement a Downtown parking development and management program in partnership with the business community	On-street parking management and enforcement demonstration under consideration.		X		DT-32	Urban Center Growth

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Create an economic and marketing strategy for the Downtown	Economic Development Strategic Plan underway		X		DT-6	Urban Center Growth
Review regulations and update as needed to reflect emphasis on development in centers	Complete	X			LU-43	Urban Center Growth; CIP Completion in Urban Centers
Move forward with components of the Overlake Initiative, including: <ul style="list-style-type: none"> Resolving the "Center" status of Overlake Completing the Economic Neighborhood Initiative goals Developing and adopting an implementation strategy for the Overlake mixed use area Updating the transportation vision and plan for the area 	Complete	X X X X			LU-43, EV-4, TR-1, 2 Council	Urban Center Growth; CIP Completion in Urban Centers
Update the capital improvement strategy for the Downtown	Complete 2007 - now ongoing	X			DT-7	CIP Completion in Urban Centers
Begin to carry out high priority actions as part of the Overlake Implementation Strategy	Underway		X	X	LU-43	CIP Completion in Urban Centers
Define specific goals and efforts for encouraging pedestrian activity and informal gathering places in the Downtown	Complete 2007	X			DT-17	Pedestrian Friendliness (survey)
Develop a "Great Street" handbook for Cleveland Street to create pedestrian-friendly main street feel	Complete 2009 as part of Downtown East-West Corridor Study		X		DT-42	Pedestrian Friendliness (survey)
Commerce						
Update land-use regulations as needed to reflect changes in the nature and needs of the manufacturing sector	Underway	X	X		LU-51	Employment Growth

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<p>Together with partners, develop and implement an economic vitality strategy. As part of this strategy,</p> <ul style="list-style-type: none"> Identify actions needed to develop a sustainable local economy Identify types of businesses, either primary or support, that Redmond lacks and should attract <ul style="list-style-type: none"> As a follow-on to strategy development, identify and consider regulatory updates to allow needed businesses to locate in Redmond Identify "incubating" businesses in Redmond and develop a strategy to retain them as they mature. Identify areas of need for partnerships with the business, non-profit, and other communities to achieve shared goals Identify successful strategies for retaining and recruiting knowledge-based businesses Develop a long-range strategy for investment in the arts (Planning/Parks) 	Economic Development Strategic Plan underway		X X X X X X		EV-17 EV-17 EV-6 EV-16,17 EV-17 EV-15, PR-13	Employment Growth; Tax Receipts; Business Licenses; Commercial Vacancy Rates
Partner with the Chamber of Commerce to develop a S.W.A.T. team to assist with business expansion, retention, and recruitment.	Completed 2005	X			EV-17,20	Employment Growth; Tax Receipts Citywide; Business Licenses; Commercial Vacancy Rates
Found the Eastside Economic Development Committee	To be evaluated in context of Economic Development Strategic Plan		X		EV-21, Council	Employment Growth; Tax Receipts Citywide; Business Licenses; Commercial Vacancy Rates

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Meet with business and education community partners to identify barriers to, and opportunities for, expanding the provision of continuing and vocational education in Redmond, allowing residents to be exposed to a range of employment opportunities.	Ongoing				EV-11	Employment Growth; Income and Poverty
Update development regulations to allow agricultural related facilities such as small winery operations in low-density zones	To be considered as part of general RCDG update	X	X		CC-4, LU-61	Business Licenses
Develop and implement a strategy to locate additional institutions of higher education in Redmond	Economic Development Strategic Plan underway	X	X		EV-11	Business Licenses; Income and Poverty
Identify and monitor future technological and economic trends so that the City can proactively accommodate new technologies for the benefit of Redmond citizens	To be evaluated as part of Economic Development Strategic Plan		X		EV-18, UT-3,4,14,3 3,49,69, 72, 74	Business Licenses; CIP Completion in Urban Centers
Prepare information on public sector financing for area businesses	To be evaluated as part of Economic Development Strategic Plan		X		EV-18	Friendly Business Climate (survey)
Update regulations that guide decisions on proposed amendments to the Comprehensive Plan and Development Guide to reflect updated policies in the following elements: Land Use (LU-9, 24), Housing (HO-19, 35), Economic Vitality (EV-19), Participation (PI-16).	Underway - to be completed during RCDG rewrite	X	X		LU-9,24, HO-19,35, EV-19, PI-16	Friendly Business Climate (survey)
Undertake a review of the RCDG to evaluate overall functionality, with the involvement of the business community and other resource people	Underway		X		PI-20	Friendly Business Climate (survey)

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Permit greater flexibility in bungalow use in Perrigo's Plat, and update design and streetscape standards for this area	Completed 2006	X			DT-65	Urban Center Employment
Community gathering places, Cultural opportunities						
Identify opportunities for P-Patch gardens and gardening classes so as to retain and encourage knowledge of and interest in sustainable agriculture and horticulture	Underway in neighborhood planning, ongoing in Natural Resources	X			CC-4	Enrollment in Cultural & Recreational Programs; Recreation Programs (survey)
Identify and complete four new enhancements to community gathering places	May enter long-term		X		CC-5,6	
Create an interdepartmental public places workgroup to facilitate communication among City departments regarding creation and enhancement of community gathering places.	Complete in neighborhood planning	X			PR-10, DT-15, CC-6,7	
Identify existing and potential community gathering places and develop strategies for enhancing their sense of "place"	Underway through neighborhood planning process; will continue in medium- and long-term	X			CC-5,6, Council	
Establish a program to pursue private dedication of arts for public areas	Complete - private organizations/ companies displaying art in public places like City Hall		X		PR-8	Visual & Performing Arts Audiences
Publicize the Historic Landmark Registry and nomination process	Underway	X	X		CC-37	
Publish photos and stories about Redmond's historic landmarks to the web	Underway	X	X		CC-51	
Connections (transportation)						
Design and construct a connection between Marymoor and Town Center for bicyclists and pedestrians				X	DT-45	Bicycle Environment

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Publish or make available a guide for developers identifying ways to make developments pedestrian, bicycle, and transit friendly	Underway - site standards and design guidelines updated; Bicycle Facilities Design Manual under development		X		LU-7	Transportation Level of Service Objectives
Develop a comprehensive wayfinding program for Downtown, including identifying gateways	Completed 2006	X			DT-17,20	Transportation Level of Service Objectives
Review site regulations regarding design features for pedestrian, bicycle, and transit friendliness, and update them as needed	To be considered during RCDG rewrite	X	X		LU-7	Transportation Level of Service Objectives
Construct Bear Creek Parkway extension	Under construction		X		DT-34	Three-Year Priority Action Plan Status
Transform Redmond Way and Cleveland Street into two-way streets, incorporating streetscape improvements	Study complete; conversion planned for 2011-15 time-frame		X	X	DT-34	Three-Year Priority Action Plan Status
Enhance City entrances as part of the wayfinding effort	Identification completed 2006; gateways evaluated during neighborhood plan updates		X		DT-48,60, CC-13	
Adopt planned-based transportation concurrency regulations	Underway; completion expected in 2009	X	X		TR-3, TR-4	Transportation Concurrency
Identify streets for which "Great Streets" treatment would be appropriate	Complete 2007	X	X		CC-25	

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Regarding the BNSF railway ROW <ul style="list-style-type: none"> Develop a public involvement process for the ROW Develop use options for the ROW Decide on a use for the ROW Acquire the ROW within the City of Redmond Develop a specific plan and design standards to guide improvements within the ROW and for development on adjacent properties 	Portion of BNSF right of way is preferred location for future high capacity transit/light rail	X X X	X X		DT-8 to 10	
Complete projects identified in the TMP Three-year Priority Action Plan (see Mobility Report Card for details)	Nearly all complete or in progress.		X		TMP	
Monitor the construction and operation of transportation projects and programs. If necessary, identify additional revenue sources, including: <ul style="list-style-type: none"> Taxes Grants Impact fees 	Ongoing; impact fees re-evaluated annually				TR-17, Council	Three-Year Priority Action Plan Status
Adopt the Transportation Master Plan, including modal plans	Completed 2005	X			TR-13	
If necessary, update street standards beyond what was done by the TMP. As part of task, evaluate whether updates are needed to encourage active urban streets, particularly in the Downtown.	May be considered as part of major RCDG update	X	X		TR-21, CC-26	Pedestrian Friendliness (survey); Pedestrian Environment; Bicycle Environment
Community						
Publish maps of critical areas to the City's website	Completed 2006	X			NE-7, Introduction	
Develop and carry out a strategy for publishing additional Planning Commission documents to the web	Completed 2008	X	X		PI-7, UT-73	Website visits

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Explore opportunities to create an interactive on-line forum for City and citizen communication	Complete - will reevaluate as conditions warrant	X			PI-6, 8	
Prepare a demographics report every five years, including parameters such as age and income, for the purpose of understanding changes in the community as they relate to Comprehensive Plan implementation and updates	Part of Indicators Program		X		PI-15	
Refine the neighborhood planning process model	Refined as neighborhood plans are completed	X			NP-1	
Establish a procedure for periodic evaluation and refinement of public involvement methods	Procedure in use	X	X		PI-9	
Establish an annual program providing opportunities for citizens throughout the City to learn about local government and community issues	Citizen Academies precede neighborhood plan updates (2006)	X			PI-6	
Formalize a strategic neighborhoods team as a point of contact for neighborhood concerns and as a resource for reviewing neighborhood plans	Completed 2006	X			NP-9	
Complete neighborhood plan updates every six years	Two in process; one beginning in 2009	Ongoing			NP-1	
Monitor the federal budget process for decision points related to funding for human services for which executive responses may be appropriate	Ongoing				HS-6	Human Services Contribution
Launch the Social Enterprise Project (<i>note: in 2006 the Redmond Social Enterprise Project Community Board chose to take this action in a new direction, requesting proposals that focus on fund leveraging and program sustainability from children and youth service organizations</i>)	Complete: contracts closed	X	X		HS-6	

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Grow and replicate the Social Enterprise project (e.g., Overlake Transit Center retail business)	Not applicable due to changes to the project (see above)				HS-6	
Implement Cultural Navigator Pilot Program; funds awarded to Chinese Information and Service Center	Pilot complete - transitioning to ongoing contract status		X		HS-3	Service Provision to Immigrant and Refugee Communities
Complete all annexations north of NE 124 th St. within the City's Potential Annexation Area				X	A-8	Total Land Annexed
Annex all remaining potential annexation areas south of NE 124 th St., including those immediately east of 132 nd Ave. NE.	One annexation underway	X	X		A-12, Council	Total Land Annexed
Pursue annexation of Marymoor Park land (i.e., not operations)	Timing Dependent on County		X		PR-38	Total Land Annexed
Review current annexation incentives and update as necessary	Ongoing	X	X		A-12	Total Land Annexed
Develop or review pre-annexation zoning for the area north of NE 124 th St. and for other parts of the potential annexation area lacking it	One parcel rezoned in 2007; prioritized as development proposals arise		X		A-8, 12	Total Land Annexed
Review existing pre-annexation zoning for property on the northwest corner of NE 116 th St. and Avondale Rd.	Prioritized as development proposals arise				A-12	Total Land Annexed
Prepare a new Financial Functional Plan in accordance with Comprehensive Plan guidelines	Planned for medium-term	X	X		CF-8	
Monitor the opportunity for city involvement in supporting wireless Internet access		Ongoing			UT-78	Website Visits; Online Permits
Review process for residential permits and change it as needed to minimize delay, maintain opportunities for public comment, maximize clarity and predictability, and promote flexibility in design standards and affordability	Noticing procedures updated in 2007, pilot permit program underway	X			HO-26 to 28	Housing Choice (survey)
Identify and maintain gateways and scenic viewpoints	Identification completed 2007	X			CC-13,14, 20	

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Consider updates to the RCDG concerning: 1) minimum open space requirements, 2) incentives for outdoor plazas and squares, 3) concessions as an accessory use to parks, and 4) development of non-motorized connections within the City	To be addressed in RCDG rewrite	X	X		PR-2, 26,27, 42	Park Amenities; Transportation Level of Service Objectives
Promote neighborhood entries for Derby Days parade, with the City awarding a prize for best neighborhood entry		X			FW-41, Council	
Participate in the sub-regional planning process for developing recommendations to create and improve access to and efficiency of services for immigrant and refugee communities living on the Eastside.	Underway and ongoing				HS-3	Service Provision to Immigrant and Refugee Communities
Obtain an inventory of King County equestrian trails east of Redmond in order to maintain trail connections	Underway: coordinated with PRO Plan update	X	X		A-20	Regional Coordination and Efficiency in Service Provision
Work with King County to develop an equestrian district east of Redmond				X	A-20	Regional Coordination and Efficiency in Service Provision
Reach out and meet with neighboring cities to identify common intersections	Ongoing	X			A-1, Council	Regional Coordination and Efficiency in Service Provision
Develop an interlocal agreement with at least one city to consolidate at least one additional specific city service	Several agreements in place	X			FW-45, Council	Regional Coordination and Efficiency in Service Provision
Publish a quarterly regional issues executive summary focusing on long-term strategic issues	Completed 2005 - now a regular update	X			FW-45, Council	Regional Coordination and Efficiency in Service Provision
Participate in countywide planning efforts to complete the Ten Year Plan to End Homelessness	Underway	X	X	X	HS-3, HO-22	Regional Coordination and Efficiency in Service Provision
Identify needed road improvements in Redmond's potential annexation area	Ongoing with annexations	As needed			A-3	Regional Coordination and Efficiency in Service Provision